Supporting Educator Access to Evidence-Informed School-Based Mental Health Programs: An Effectiveness Evaluation

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Abstract

This study provides an evaluation of the utility of a website and list of resources to aid educators in addressing mental health concerns within schools. It builds on a previous study which assessed the effectiveness and strength of recommendation in implementation for School Based Mental Health (SBMH) programs. In this previous study, ninety nine studies were assessed representing nine areas of mental health concern and / or promotion: emotional intelligence, stigma reduction, mindfulness, anxiety, depression, addictions, suicide prevention, trauma and eating disorders. The results of this program review served as partial content for the creation of a Mental Health Literacy (MHL) website and Program Assessment Tool (PAT). The PAT included nine decision-making frameworks that were created for each area of mental health concern and promotion. The decision-making frameworks served as a support and guide for educators seeking to select and implement a SBMH program. Additional resources were contributed to the MHL website by the research team and the Advisory Committee. Effectiveness of the MHL website and PAT was evaluated via a mixed methods qualitative and quantitative design. Implications for making accessible the MHL website and PAT in supporting educators in making decisions regarding SBMH strategies are discussed.

Keywords: school-based mental health, effectiveness evaluation, MHL website, PAT, decision-making framework
Acknowledgements

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Table of Contents

Abstract.................................................................................................................................................. i
Acknowledgements ................................................................................................................................. ii
Table of Contents..................................................................................................................................... iii
Introduction.............................................................................................................................................. 1
Mental Health for Children, Youth and Educators in the School Environment........................................ 1
  Child and Youth Mental Health............................................................................................................ 1
Literature Review....................................................................................................................................... 1
  Mental Wellness and Academic Achievement..................................................................................... 1
  Educator Wellbeing.............................................................................................................................. 2
  The Importance of Supporting Mental Health in Schools and Classrooms........................................ 3
  A Call to Researchers for Mental Health Support................................................................................ 3
  Understanding and Assessing the Strength and Quality of School Based Mental Health [SBMH] Program Literature via a GRADE Analysis................................................................. 4
  The Importance of Knowledge Translation......................................................................................... 5
  Effective School Based Mental Health Literacy................................................................................... 6
  Traditional Classroom Practices......................................................................................................... 6
  Web-Based Learning............................................................................................................................ 7
The Online Resource: Mental Health Literacy Website and Program Assessment Tool (PAT).................... 8
  Design of the On-line teacher Mental Health Website...................................................................... 9
Current Study.......................................................................................................................................... 9
Method.................................................................................................................................................... 10
  Design and Participants...................................................................................................................... 10
  Post – Test Only Evaluation Component.......................................................................................... 10
  Participants.......................................................................................................................................... 10
Table 1: Participants Demographics........................................................................................................ 11
Phenomenological Theoretical Framework, Action Research and the Evolution of Research.................. 12
Procedure and Measures .................................................................................. 13
Qualitative and Quantitative Data Analysis Component ................................. 15
Ethical Considerations .................................................................................... 14
Results .............................................................................................................. 15

Table 2: Coded Ratings ..................................................................................... 15
Theme 1: School Board Support ...................................................................... 16
Theme 2: Mental Health Literacy Website Effectiveness ................................... 19
Theme 3: Access of the Website’s Resources .................................................... 21
Table 3: Average Scores ................................................................................... 22
Theme 4: Educator Concerns ............................................................................ 23
Theme 5: Website Improvements ................................................................... 24

Discussion ........................................................................................................ 26
Relevance to Previous Research ....................................................................... 26
Effectiveness of the MHL Website .................................................................... 27
Relevance to Practice ...................................................................................... 29
Relevance to Policy .......................................................................................... 30
Recommendations of Future Research ............................................................ 30

Limitations ........................................................................................................ 31
Summary ........................................................................................................... 31
References ......................................................................................................... 33
Appendix A: Sample of Questionnaire ............................................................. 39
Appendix B: Letter of Information .................................................................... 41
Introduction

Mental Health for Children, Youth and Educators in the School Environment

Child and Youth Mental Health. An estimated 1 in 5 Canadian children and youth experience a mental illness (McMartin, Kingsbury, Dykxhoorn & Colam, 2014; Offord, Boyle, et. al., 1987) with those between the ages of 12 to 25 years having the highest prevalence of mental illness of any age group (McGorry, Bates & Birchwood, 2013). Further, a large number of young people do not obtain a diagnosis and therefore, according to Flett and Hewitt (2014), “fly under the radar”, going undiagnosed and without necessary supports.

Teachers are now commonly referred to as being on the front line of mental health support to children and youth. Yet these same teachers indicate they are not well prepared to assume this task. The purpose of this study was to evaluate the effectiveness of a process for teachers to become better informed regarding the mental wellness of their students in an effort to improve the support that they are able to provide.

Literature Review

Mental Wellness and Academic Achievement. The mental health of a child or youth has a significant impact on their learning and academic potential (Durlak, Weissburg, Dymnicki, Taylor and Schellenger, 2011). Santor et. al. (2009) highlighted that 14% of children / youth who drop out of school, do so as a result of a mental health disorder. Further, children with mental health problems are, on average, absent 40% more school days compared to a non mental health diagnosed sample. Lastly, mental health problems are explicitly connected with underachievement.
Remarkably, even when obtaining a diagnosis with a mental health disorder, only 20% of Canadian children and youth receive service within the current mental health care system (Waddell et al, 2005). Given the extended amount of time Canadian children and youth spend in classrooms, the inevitable conclusion is that there is a need to recognize the role that educators can potentially play in being the first point of contact for students experiencing mental health difficulties. Indeed, due to the rate of exposure, teachers are often the most likely person to identify a student in distress. However, educators report being ill-equipped in managing and coping with the mental health needs of their students (Rodgers et al., 2014). Thus, there is an educational systemic reality in educator mental health competency, or self-efficacy, in addressing mental health within schools and classrooms (Tolan and Dodge, 2005; Climie, 2015).

**Educator wellbeing.** Educators express difficulties in coping with their own mental health challenges that are reflected in stress, anxiety and depression (Rodgers et al., 2014). Nevertheless, the school-based mental health [SBMH] research literature and Canadian policy imply that educators are “front line workers” for their students (CYAC, 2010; Kirby & Keon, 2006; Koller & Bertel, 2006; Roberts & Grimes, 2011). Therefore, the mental health and wellbeing of educators is essential in addressing burn out, stress leave and turnover (Corr, Davis, Cook, Waters & LaMontagne, 2014). Thus, there is a need to recognize educators as a vital source of information regarding the mental health needs for students in their care as well as their own health needs (Tolan and Dodge, 2005; Climie, 2015). More recent research has suggested a link between the level of teacher wellness and the degree of the wellness in their students (Guhn, Gadermann, Almas, Schonert-Reichl & Hertzman, 2016).

Regrettably, Canadian teachers have expressed feelings of isolation and being overwhelmed when faced with the immediate mental health needs of their students (Froese-
Germaine & Riel, 2012; Jamieson, 2006). In addition, educators equally report being overwhelmed in attempting to manage their own stress (Rodgers et al., 2014). This fact is underlined by Kovess-Masfety et.al. (2006) who characterize teaching as a “high risk profession”. As stated by the authors, educators are subject to particularly high levels of job stress (Kovess-Masfety, Rios-Seidel & Sevilla-Dedieu, 2006). It is estimated that 50% of educators will leave their profession within 5 years of entering the workforce (Ingersoll & Smith, 2003). An exploratory study by Ingersoll and Smith (2003) investigated the causes for educator career termination. The majority of teachers listed stress and student behaviour problems as the primary cause of early career leaving. In addition, Kovess-Masfety et.al. (2006) compared educator working conditions to other occupational groups, concluding that they experienced higher levels of mental fatigue, reflected in psychological distress and burnout (Kovess-Masfety, Rios-Seidel & Sevilla-Dedieu, 2006).

In sum, there is a high prevalence of mental illness in educators (Kovess-Masfety, Rios-Seidel & Sevilla-Dedieu, 2006). This has the consequence of high educator turnover, which lends itself to students losing a positive adult role model (Gibson, Stephan, Brandt & Lever, 2014). While educators are expressing a concern for mental health in modern schools, 87% state they have a lack of training and knowledge regarding how to support mental health in schools (CFT, 2012).

The Importance of Supporting Mental Health in Schools and Classrooms

A Call to Researchers for Mental Health Support. Kutcher (2013) has advocated for mental health literacy in students and educators. Mental health literacy is defined as addressing the biological, social and psychological components of mental health in order to increase understanding in the field of mental health and mental disorders (Leschied, 2013). Similarly,
educators have identified mental health education and support as an immediate priority in their professional development (Rodger et al., 2014). Indeed, in most working environments, there is an emerging social prerogative from a legal and productivity perspective (Shain, 2009) to address work related mental health employee wellness (Kunyk et al., 2015; Lamontagne et al., 2014).

There is a call for school-based mental health programs and resources to help educators shift from a crisis behaviour management position to that of sustainable wellness promotion (Froese-Germaine & Riel, 2012; SBMHSAC, 2012). Given that children and youth spend the majority of their lives in classrooms, the school environment provides an ideal location for delivering comprehensive mental health initiatives (Morrison & Kirby, 2010). In fact, according to the Mental Health Commission of Canada (2013) there is considerable momentum regarding the implementation of school-based mental health programs and resources that best fit the needs of Canada’s systemic educational mental health capacity.

Understanding and Assessing the Strength and Quality of School Based Mental Health [SBMH] Program Literature via a GRADE Analysis

In order to effectively improve the state of SBMH in providing resources and support, it is first necessary to appreciate the strength and quality of the school-based mental health research literature.

Rodger, Bourdage, Hancock, Hsiang, Masters & Leschied (2017) synthesized research findings via a Grading of Recommendations, Assessment, Development and Evaluations (GRADE) analysis. The analysis was applied to nine major areas of SBMH in order to assess the effectiveness and strength of recommendation in implementation of school based mental health intervention programs. These nine areas of interest stem from teacher reports identifying the
prominent areas of mental health concern for children and youth (Rodger et al., 2015). In addition, a study in partnership with the Physician Support Program of the British Columbia Medical Association identified the four top mental health areas of concern for children and youth that included anxiety disorders, ADHD, depression and behavior problems (Leschied, 2013). Moreover, teachers identified additional areas of concern in a study by Short and colleagues (Short, Weist, Manion & Evans, 2012) that included attention and learning difficulties, ADHD, anxiety, bullying, social relationships, behavioral problems, depressed mood, depression, oppositional behavioral and aggression (Leschied, 2013). Thus, the GRADE study provided an understanding of the overall quality of the SBMH research literature in nine of these selected areas of interest. The study’s conclusion: that effective mental health programs within the school environment are characterized by the following: they are delivered over a period of weeks or months; require training and supervision; draw on parent support and homework assignments and provided manualized guidance towards implementation (Rodger, et.al., 2015). These research findings are pertinent information to provide in school-based settings.

The Importance of Knowledge Translation

As Kutcher (2013) noted, there is a need for a strong connection between schools and mental health care providers and researchers. Unfortunately, few such connections between academic and non-academic environments reflect effective knowledge translation (Leschied, 2013). A closer link between researchers and educators is a necessity in providing educator mental health literacy within school systems in assisting Canadian children and youth to improve their personal wellness and academic success (Whitley, Smith & Vaillancourt, 2013). As a result, student emotional well being may actually help reduce teacher burnout and turnover within the educational system.
Effective School Based Mental Health Literacy

There are three conditions to be met for a mental health intervention to effectively operate within the school environment. These are: accessibility; feasibility in being transferable to the school system; and ability to meet the particular needs of the school-based environment (Rodgers et al., 2015). With respect to transferability, program implementation researchers have argued that the theory of knowledge translation that reflects effective and supportive communication between academic and non-academic environments should guide the design of intervention strategies (Rycroft-Malone, 2007).

Traditional Classroom Practices. As reflected in Information and Communication Technology (ICT) reform, schools are increasingly utilizing web-based knowledge translation practices in supporting teacher-student communication (Tubin & Klein, 2007). As early as 2003 in the United States, 93% of instructional rooms had access to the internet (Tubin & Klein, 2007). As ICT reform has gained momentum, educators have sought ways in which to strengthen traditional classroom practices (Rock, Gregg, Ellis & Gable, 2008). Limitations of traditional classroom practices, such as “teaching to the middle”, heavily influenced student success outcomes (Haager & Klinger, 2005). To “teach to the middle” was a one-size-fits-all approach to instruction where lessons were taught via a single method catering to the average learning capability of the classroom (Haager & Klinger, 2005). Unfortunately, this instructional approach resulted in students’ needs being unmet, reflected in poor performance on standardized tests, high dropout rates, low graduation rates and high percentages of unemployment (Rock, Gregg, Ellis & Gable, 2008).
To ignore diversity in learning is to ignore diversity in student individual mental health needs, cognitive abilities, culture and socioeconomic status, all of which are determinants of educational success (Rock, Gregg, Ellis & Gable, 2008). For example, according to the 26th Annual Report to Congress on IDEA, the U.S Department of Education found that 96% of general education teachers have students with learning disabilities in their classrooms, most of whom have needs that go unmet (Rock, Gregg, Ellis & Gable, 2008). Similarly, high poverty rates in urban school districts increase the probability of a readiness gap among children beginning school, whose needs also generally remain unmet (Rock, Gregg, Ellis & Gable, 2008). Therefore, differentiated instruction, defined as “ensuring that what a student learns, how he/she learns it, and how the student demonstrates what he/she has learned is a match for that student’s readiness level, interests, and preferred mode of learning” (Tomlinson, 2004, p.188).

**Web-Based Learning.** One method to meet individual student needs is through web-based learning. According to Lo, Chan and Yeh (2012) web-based learning provides students with a high level of control and rich materials corresponding to specific learning needs. In addition, this instructional method is effective. Hwang, Wu and Chen, (2012) noted that web-based learning approaches improve student learning achievement and attitudes and provide inspiration for a learning state full of involvement, concentration and enjoyment. Another recent study further supports the effectiveness of web-based learning, suggesting that online learning improves student learning achievement and test performance (Shukor, Tasir & Van Der Meijden, 2015). Indeed, numerous studies have evaluated the effectiveness of web-based learning, demonstrating improved student performance in statistics (Gonzalez, Jover, Cobo & Munoz, 2010), art creation (Ho & Lin, 2015) and collaboration (Fox, 2016), to name a few. Smith and colleagues also speak to the efficiency of web-based learning. After examining the differences
between levels of learning and perceived efficiency between online and face-to-face instruction, participants demonstrated a significant difference in perceived efficiency, favoring online learning (2015). Finally, web-based learning is often described as being accessible, that is, any learner can have access to learning materials as soon as they are placed in front of a server from anywhere in the world (Jolliffe, Ritter & Stevens, 2012). In sum, the research literature is showing convergence in supporting the effectiveness, efficiency and accessibility of web-based learning.

**The Online Resource: Mental Health Literacy Website and Program Assessment Tool (PAT)**

The MHL website acts as a web-based learning hub for various resources and tools to support mental health within schools and classrooms. As part of the MHL website, the Program Assessment Tool (PAT) is supported in part by the content of the previously described GRADE analysis (Rodger et.al. 2017). The PAT is a decision making-framework or guide that aids educators in selecting and implementing relevant SBMH programs addressing their particular mental health needs. The goals of the Mental Health Literacy website are to:

1. Develop and support educator competencies in addressing child and youth mental health in schools and classrooms.
2. Develop and support mental health literacy for the benefit of educator wellbeing.
3. Provide direction and guidance for sustainable mental wellness promotion via using evidence-informed intervention programs.
4. Develop a community between educators and mental health professionals that which encourages knowledge transfer.
Design of the On-line teacher Mental Health Website

The goal of the Mental Health Literacy website is to act as an online access point within which to organize relevant mental health resources for educators. Several types of resources were included in the website to ensure: focus on areas of teacher interest; as an accessible point of contact to a wide array of resources; and as host the input of other educators. Resources are presented in the form of audio recordings (e.g. podcasts), audio-visual recordings (e.g. teacher to teacher interviews), notes, tip sheets, books, recommended web links, and videos. To ensure quality, the resources were created and collected in collaboration with an Advisory Committee comprised of experienced educators. The Advisory Committee volunteered any resource they thought would be a valued part of the website. The design of the website relied on Social Capital Theory (Warren, 2005) in the co-production of developing resources. The Mental Health Literacy Website and Program Assessment Tool was designed by the Portico Consulting Group that is based at the Centre for Addiction and Mental Health (CAMH) (2015).

Current Study

This study utilized an effectiveness evaluation framework of the MHL website to support mental health literacy for educators investigating:

a) The MHL website to support mental health delivery within schools and classrooms via consumer satisfaction;

b) Educators sense of competency in mental health literacy through utilization of the MHL website;

c) The relationship between educator demographic variables and satisfaction using the MHL website;
d) The relationship between experience and level of mental health education and competency in mental health literacy and;

e) The relationship between perception of school board support and competency in mental health literacy.

**Method**

**Design and Participants**

This study was a program evaluation using a mixed methods approach in evaluating the effectiveness of the Mental Health Literacy website based in part on a phenomenological approach.

**Post – Test Only Evaluation Component.** The website was designed via hosting a series of meetings over a period of one year with an Advisory Committee which focused on the creation of resources such as videos and audio-recordings relevant to school based mental health. This input was collected and sent to Portico which is a part of the Centre for Addiction and Mental Health (CAMH). Portico contributed their expertise in website design in assisting with the integration and posting of the various sources of information on the website. The Program Assessment (PAT) Tool and decision-making framework were designed in the Excel program by members of the research team. Evaluation of the website consisted of a post-test only design using both quantitative and qualitative survey questionnaires (see Appendix A) that were hosted on a confidential and secure online survey software system called Qualtrics.

**Participants.** A convenience consenting sample of educators and researchers who had been actively involved in the co-production of the MHL website (i.e. the Advisory Committee) comprised most of the study’s sample. The participant sample included a total of 13 volunteers.
The study sample reflected 1 to 40 years of education related experience. Participants reflected a wide range of formal academic qualification: 38.5% of the sample had a bachelor’s degree in education, 30.8% had a master’s degree, and the remaining 30.7% had a doctoral degree. For the educator sample, 60% of the participants had an elementary school level focus; 70% of the sample were in-class educators; two of the participants were board administrators and one a school principal. Table 1 provides a summary of the participant’s demographics.

Within the post test only design, participants were asked to review three case studies, with each simulating a real world situation reflecting a student mental health concern. The first case addressed the topic of general student mental health well-being and classroom mental health promotion. The second case study addressed teacher mental health well-being and accessibility to mental health support. The third case study focused on the utilization of resources to aid a student who is struggling with trauma exposure.

Table 1: Participants Demographics

<table>
<thead>
<tr>
<th>Participants</th>
<th>Years of Work Experience</th>
<th>Highest Obtained Education Level</th>
<th>Educator Focus</th>
<th>Job Title</th>
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<tbody>
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<td>P1</td>
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<td>Master’s</td>
<td>Elementary</td>
<td>Class Educator</td>
</tr>
<tr>
<td>P2</td>
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<td>Doctorate</td>
<td>Secondary</td>
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<tr>
<td>P3</td>
<td>23</td>
<td>Bachelor’s</td>
<td>Elementary</td>
<td>Principal</td>
</tr>
<tr>
<td>P4</td>
<td>N/A</td>
<td>Master’s</td>
<td>N/A</td>
<td>Researcher</td>
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</table>
Phenomenological Theoretical Framework and Action Research. This research study reflects a phenomenological framework. A phenomenological theoretical framework is defined as capturing the “lived experiences” of participants in describing the essence of a phenomenon (Creswell, Hanson, Plano Clark & Morales, 2007). The purpose of this study was to reflect participants’ experiences with the MHL website in evaluating its effectiveness. School-based learning settings comprise a fast-pace environment where mental health needs are changing rapidly. Action research, which is focused on problem solving and interchange between research and practice, is a necessary part of developing and adapting strategies while considering the consumer’s feedback to influence the eventual outcome.
Procedure and Measures

After reading each case study, participants were asked to complete a series of self-report surveys. The surveys were comprised of both qualitative and quantitative questions related to: consumer experience and satisfaction; feelings of competency in mental health literacy; experience and education in mental health; and perceptions of school board support for mental health initiatives. Credibility of the data was assessed via the adoption of well established research methodologies including mixed methods quantitative and qualitative data gathering, the input of mental health experts as research team members, and experienced educators from the Advisory Committee. Transferability was promoted by providing sufficient study information regarding the participants, study methodology, procedure and the time period of data collection. Dependability was promoted through explanation of the research design, implementation and limitations of the study, as well as reflective evaluation of the study. Finally, confirmability was assured in the absence of leading questions and in the collection of data based on open ended qualitative questions.

Participants were invited to attend a 1 hour computer lab meeting for the purpose of data collection. Participants were directed to the on-line Qualtrics questionnaire where, after providing explicit consent, they were asked to review the three case studies and view all associated resource tools. After viewing the website and all associated areas, the participants were then asked to answer both qualitative and quantitative questions related to each case study. To obtain data from additional participants who were not able to attend the scheduled lab meeting, the survey link was sent via email where the instructions to access the case studies and Qualtrics site for evaluation were provided.
Qualitative and Quantitative Data Analysis Component. Qualitative data was analyzed via content analysis. According to Matthews and Ross (2010), content analysis groups words, phrases and context in order to detect relational meaning into coded ratings to deduce meaning codes. Coded ratings identify the frequency of significant meaning codes (Matthews & Ross, 2010). Once the meaning codes were identified, they were grouped under an integrated theme for the purpose of obtaining a statistically viable representation of intended communicated messages (Matthews & Ross, 2010). To ensure reliability and consistency in the thematic identifications, an impartial coder provided independent coded ratings for the themes. Identical coded rating and theme match between the primary coder and the secondary provided an index of inter-rater reliability. Fifteen participant coded ratings were assigned by the secondary coder to the potential themes. This resulted in a satisfactory inter-rater reliability agreement of 88.3%. The qualitative data was also supported by quantitative data in the form of Likert scales for which frequencies are reported.

Ethical Considerations

The research team obtained ethics approval from the Research Ethics Board (REB) of the University of Western Ontario to collect data on the creation and evaluation process of the MHL website. This was a low risk study. However, participants may have experienced some dissonance and feelings of discomfort when reflecting on personal and/or student mental health challenges. If this were to have occurred the participant was encouraged to contact the research team for opportunities to debrief.
Results

The thirteen participant responses reflect the following: perception of school board support, effectiveness of the Mental Health Literacy website, most used resources, educator concerns on school-based mental health and website improvements. These themes were identified via the analysis of the qualitative data for commonalities in rating codes, which were then organized into meaning codes and themes. The following section provides participant rating codes and in depth analyses of participant responses within the five primary themes. The total number of coded ratings for the five themes was N = 246 (M = 18.92, SD = 5.74). The total number of coded ratings per participant ranged from 1 to 8, and the total number of coded ratings per theme ranged from 37 to 64 (see Table 2). The organization in presentation of the data follows the outline of data outcomes. For all of the data across the five themes, the first reported theme reflects the most ratings and meaning codes with subsequent themes in descending order of frequency.

Table 2: Coded Ratings

<table>
<thead>
<tr>
<th>Participants</th>
<th>Theme 5</th>
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<th>Theme 6</th>
<th></th>
<th>Theme 3</th>
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The total coded ratings (N) for the theme:

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<td>20%</td>
<td>22%</td>
<td>26%</td>
<td>100%</td>
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Theme 1: School Board Support

Theme 2: Effectiveness

Theme 3: Most Used Resources

Theme 4: Educator Concerns

Theme 5: Website Improvements

**Theme 1: School Board Support**

The theme of school board support reflects the extent and nature of perceived support educator’s experience when implementing a school-based mental health initiative. For the purpose of the current study, a working definition of school board support was created in order to encapsulate the identification of meaning codes. School board support was defined as the perception of the extent of effective mental health policies that address the school’s mental
health needs. Educator perception of school-board support was assessed in four ways. The first reflects appropriate mental health policies that reflect mental health initiatives. For mental health initiatives to be effectively initiated within a school environment there is a need for appropriate policies that define the goals and limitations of incorporating mental health endeavors. Second, educators need to possess understanding and familiarity of school board policies in order to provide clarity within which they can operate when implementing a school-based mental health initiative. Third, educators are not only required to have an understanding of school board policies, there is also a need for collaboration in having school policies align with an educator’s perception of mental health needs. Fourth, given the required resources and training in mental health programs, reasonable funding invested in mental health awareness is key when perceiving the extent of support a school offers regarding mental health care.

**Meaning Code 1: Appropriate Mental Health Policies**

“Schools could go a long way toward supporting a healthier environment by recognizing and valuing the significant difference a healthy environment can have on teachers and students. We have lived through a constant state of 'piling on' to the list of expectations and perhaps have reached a breaking point. School’s need to take a 'big picture' approach and see how as we accept responsibilities and new goals, we must look at what we can stop doing.”

“Rather than being ‘subjected’ to school policies created from outside the school all of the time, I would enlist the administration and my colleagues to develop our own policy that articulates the way that we value a healthy workplace and what we commit to together to create one.”

“I want to avoid having to work with/against school policy. Having to jump through too many hoops makes me much less motivated and excited about a new program, idea, or resource for classroom well-being.”

“Given the amount of stress and burnout often experienced by teachers, you would hope there would be some sort of formal avenue for support.”

“Insuring that there is a supportive school climate on which to draw if you were to disclose your having a difficult time coping. Knowing there is confidentiality within the school should you disclose to someone (a colleague; admin).”
“The policy and practice of "leaving" would (i think) cause more stress, the ability to trust in the resources available- confidentiality - dealing with the stigma and reaction of colleagues, peers and administration.”

“You want to be sure you are not over extending your role.”

“How do we support that student? It would be great to have a procedure established.”

“Should be information about accessing possible employee assistance programs.”

**Meaning Code 2: Understanding of School Policies**

“Must know the school’s policy regarding potentially problematic home environment for child.”

“Will need to understand the school policy on that kind of support.”

“I am not very familiar with school policy. no one teaches you how to handle these situations. My principle is fairly unsupportive and unapproachable so it would be helpful to understand what I can do to ensure my actions adhere to school policy. If there is not policy, maybe I can collaborate with others to create a procedure of what to do and how to help navigate these types of situations in the future.”

“Not aware of any.”

“I don't feel that school policy would be impacted.”

“None that I can think of.”

“What is my school's policy, my school-board's policy?”

**Meaning Code 3: Perceived Alignment of Mental Health Initiatives**

“Focus on mentally healthy classrooms has to be consistent with overall school goals.”

“Hopefully any resources or steps I take will align with the school boards policy on mental health promotion and inclusive classrooms, and maybe the resources can be shared board wide to reach more people.”

“I would think somehow you would need to establish a clear link to: curriculum: requirements.”

“I would be required to link any initiatives with the curriculum.”

**Meaning Code 4: Funding**
“Anything free is always best....limited funding means there are strict policies on what can be purchased.”

“Have to find things that can integrate with curriculum, low to no cost.”

“Is there cost?”

“Will there be cost?”

In addition to participant qualitative responses, quantitative data reflected that 38.5% of the participants reported “Neither Supported nor Unsupported” by their school boards. Of the remaining participants, 23.1% reported being “Supported” and “Very Supported”, with only 7.7% of participants reporting being “Extremely Supported”.

**Theme 2: Mental Health Literacy Website Effectiveness**

Website effectiveness was defined as the perception of consumer satisfaction and consumer loyalty (i.e. the reuse of the website tool at a future time). Website effectiveness was determined in three ways. First, a website needs to be helpful, meaningful, and able to fulfill a determined need. In the current study, the website should reflect the availability of appropriate resources that align with identified mental health concerns. Second, consumer satisfaction should reflect the repeated use of an item in participant’s statement of their intention to reuse the website. Third, consumer satisfaction should be reflected in a recommendation of the use of aspects of the website to others.

**Meaning Code 1: Website Helpfulness**

“Yes, there is nothing else out there like this. I think it is very useful place where you can find trustworthy information and resources for BOTH students and TEACHERS!!! Most websites just provide help with lesson plans for students or student’s mental health so it is nice to feel like someone is looking after my needs and acknowledging my experiences. It is also a great place to feel connected to others in education field - if someone else spent the time to create that podcast
it was because they thought it was an important message and you know what they are important messages and discussions that haven’t been put out there before so that is AMAZING!”

“It was worthwhile; heard, saw and read many pieces of information that was helpful and would be useful in the school and classroom.”

“Yes, it provided very relevant information in many different form.”

“Yes- overall- lots of places to look - the resources also seem to consider intensity, duration, frequency along with "availability" of the reader- ie quick resource or more in depth resource.”

“Definitely helpful! The resources were organized and explained in a way that made them easy to find, navigate and learn about!”

“I do think that the resource would be helpful in a variety of situations. In each case study, I was able to see a different way it could be useful.”

“Yes, it is easy to navigate and find real and current solutions and help with mental health.”

“There are considerable resources available to meet a broad spectrum of needs and concerns. Feeling as though there is a "one stop" website I can go to, to get support and information is very helpful.”

“It is useful because of its breadth; to be honest, the internal resources are the ones that excite me the most, because the others are available, and while I appreciate the time that has gone into ensuring we don't have to review everything on the web, it is hearing from real people who have walked this journey that has the most impact.”

“Helpful - I like the quick access to tip sheets and podcasts. I like knowing there are well regarded resources (i.e. through GRADE) that I can depend on. I REALLY like having so many different kinds of resources available all within one site!”

“Very helpful; I thought that regardless of the case study or circumstance, I was able to find something that comforted me. I don't think I could walk away from the site empty handed, and that's great!”

**Meaning Code 2: Reuse of Resource**

“Absolutely would return for any additional concerns I have, or for simply seeking more information on a particular topic.”

“I definitely would as there is so much here and it is all in one place. It saves time in trying to search various resources to solve a problem. It also presents information in a variety of formats to adapt to different situations.”
“I would return to this resource as long as I remembered to come back the next time there was a challenging situation.”

“YES - again the ready access to highly useful 'in the moment' resources such as tip sheets and podcasts.”

“Yes; I think that the ability for an educator to visit the site and know that they will find something suited to their needs is very comforting!”

**Meaning Code 3: Recommendation to Others**

“I would recommend many of the suggested resources in the dropbox, and the focus on both teacher and student wellness is unique, as is the range of modalities (apps, videos, tipsheets, etc)”

“Yes, it offers peer-reviewed, evidence based resources in a variety of media to appeal to everyone. Very accessible.”

“Yes, because I have colleagues that struggle with mental health concerns in their schools and classrooms and I feel they would use the site to access information, and they would appreciate that everything was in 1 place.”

“Yes, it is very user friendly and has resources on topics that cannot be found anywhere else.”

“Yes I would definitely recommend this resource to friends and family in the field!”

“Yes. I think educators would find it very helpful.”

“Yes. There is a wealth of information in one package. One stop shopping for educators is good.”

“Yes, I would recommend this particularly to new teachers who are in need of many broad resources.”

This qualitative data was additionally supported by participant reports regarding their perception of competency. In regards to their competency in using the website to address mental health concerns of their students, 61.5% of the participants reported “Very Competent”; 30.7% reported “Competent” and 7.7% reported “Extremely Competent”. In response to the question regarding competency for their own mental health after utilizing the website, 46.2% of
participants reported “Very Competent”, 30.8% “Competent” and 23.1% “Extremely Competent”.

**Theme 3: Access of the Website’s Resources**

Resources refer to any and all tools incorporated in the website such as the apps, videos, and tip sheets. To insure depth and breadth of available resources, a wide array of resource formats were included in part as a response to the differentiated learning styles and the needs of the participants.

**Meaning Code 1: Variability in Resources**

“Videos, tip sheets, and podcasts for quick helps. I loved the tip sheets on tough kids and anxious students tips. For more info on supportive classrooms I would read the book on Stop the Stress.”

“Books for teacher knowledge of how to promote a positive classroom environment; tip sheets (student focused wellness sheet); tool kits.”

“Like the TIPS sheets-they are general, but contribute to the positive climate in the classroom and might provide some additional support to the healthy classroom environment; Like the videos--found one about happiness and resiliency and thought that those themes might be a good connect for the teacher who is trying to create a learning env. that promotes mental well being.”

“I really liked the Supporting Minds document because it was helpful to understand what a supportive classroom looks like. The podcasts were a great idea and provided a sense of community because I felt like I could relate to what they were talking about. The tip sheets were great and I would definitely love to print those out for the students to.”

“the tip sheets and videos were very helpful- i would likely spend more time with apps as this grade would be interested -going forward.”

“Website has great resources - pan Canadian, videos, web links.”

“My promotion of mental-wellbeing in my classroom will draw upon the innate resources that my students bring to the class, resources I bring to the class and lastly resources and strengths our community has as a whole.”

“I would be looking for resources/programs that would require minimal additional resources.”
“Tip sheets for anxious students, tough conversations podcast and tip sheet (from case study one but I think they are even more useful in this case), video on supportive classroom, ABCs of mental health website search for anxiety, sadness, same for supporting minds pdf, book: trauma sensitive classrooms; grade program: I would recommend PSSA to my admin because it integrates the arts and health, has a medium effectiveness rating, free and low to no training required.”

“For personal use I would check out the apps, I might read one or all of the books, they all seem relevant. I would listen to one or all of the podcasts, also seem relevant and accessible format. Same for videos. I like that there are videos by teachers experiencing the same struggles I have.”

“Apps would be a simple resource to implement, if you have classroom iPads, and if the apps are free. Tip sheets are quick and easy, and videos are helpful as teacher "homework' (doesn't require more reading!).”

For each case study, participants were asked to rate how helpful each resource was. The average score for each case was calculated and summarized below, see Tables 3.

Table 3: Average Scores

<table>
<thead>
<tr>
<th>Books</th>
<th>Videos</th>
<th>Podcasts</th>
<th>Tipsheets</th>
<th>Web Links</th>
<th>GRADE</th>
</tr>
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<tbody>
<tr>
<td>Case 1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Helpful</td>
<td>Very Helpful</td>
<td>Helpful</td>
<td>Very Helpful</td>
<td>Very Helpful</td>
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<tr>
<td>M = 5; SD = .95</td>
<td>M = 6; SD = 1.03</td>
<td>(M = 5; SD = 1.04)</td>
<td>(M = 6; SD = 1.15)</td>
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<tr>
<td>Case 2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Very Helpful</td>
<td>Helpful</td>
<td>Very Helpful</td>
<td>Very Helpful</td>
<td>Very Helpful</td>
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</tr>
<tr>
<td>(M = 6; SD = 1.03)</td>
<td>(M = 5; SD = 1.27)</td>
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<td>(M = 5; SD = 1.39)</td>
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</tr>
<tr>
<td>Case 3</td>
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<td></td>
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</tr>
<tr>
<td>Very Helpful</td>
<td>Very Helpful</td>
<td>Very Helpful</td>
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<tr>
<td>(M = 6; SD = .83)</td>
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<td>(M = 5; SD = 1.5)</td>
<td>(M = 5; SD = 1.57)</td>
</tr>
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</table>

In summary, participant preferences for different resources were dependent on an assessment of the student’s situational context and concern to be addressed.

Theme 4: Educator Concerns

Educator concerns were defined as a participant’s noting of a negative connotation regarding the themes of mental health or the school environment. In order to understand an
educator’s need for resources, it is necessary to appreciate an educator’s concerns regarding the current state of acceptance for school-based mental health approaches.

**Meaning Code 1: Mental Health/School Environment**

“Educator is feeling stressed and overwhelmed; questioning if teaching is the right career choice.”

“Another challenge is understanding how to reach out for help or who to talk to because I am worried about stigma or people finding out.”

“I often feel alone and I feel like none of my friends really understand how hard teaching really is.”

“I am feeling overwhelmed and stressed.”

“My view on my teaching career has been clouded by the anxiety and stress I am feeling.”

“How to cope with the disillusionment in the profession when you entered teaching to make a difference.”

“Burn out, stress, feeling overwhelmed, questioning myself and my path.”

“You may not be the best one to assess your thoughts and feelings and the potential stigma of asking someone else for their input.”

“The potential seriousness of whether this means you have to face leaving the profession.”

“My goals are to connect with other teachers and to people who understand the stressors I experience.”

In summary, there are numerous mental health concerns that an educator is challenged by throughout their career. Namely, these concerns are surrounding the stigma associated with mental health challenges and finding the appropriate resources.

**Theme 5: Website Improvements**

Finally, to understand the website’s limitations, areas for improvement and future implications, a theme was generated that reflected participants’ recommendations for improvement.
Meaning Code 1: Improvements for the Mental Health Literacy Website

“One of the search strategies could be: looking for in depth or quick helps - this would filter out longer things like books and programs or shorter things like podcasts and videos. Another filter could be cost: free, $, $$ Also having all types of resources reviewed by users, not just books but apps etc.”

“Perhaps be more specific in the resource summaries the ages of the students it seeks to help.”

“The programs are often out of reach for teachers and principals due to the time constraints and money; I wondered if a focus on programs that are "doable" in the classroom might be more valuable (although I appreciate that they might be hard to find).”

“Just add to the resource pool and provide space to see whether other teachers have used it with X grade and if it worked. Suggestions for implementation by teachers who have used a resource would be great!”

“I know you are just starting to build it- so continuing to populate the information will be important. Also remember despite having a target population of educators other may use the site- please be inclusive- how about "community" individuals working within schools and with families and students.”

“As time goes on - build on particular areas and this can come from looking at the resources already there and what might be recommended.”

“Keep adding more resources!”

“I didn't see a resource for children's books to help children understand emotional difficulties at their own level of understanding. I thought this might have come up with the grade two student. Picture books are an excellent tool for helping children to talk about what is really going on.”

In summary, there are areas where participants suggested improvements to the website. These suggestions reflect the commitment of the researchers and educators to develop a responsive and effective framework within which to provide mental health knowledge to educators.
Discussion

Mental illness at a minimum affects 1 in 5 Canadian children and youth aged 12 to 25 years (Offord, Boyle, et al., 1987). Schools are currently looked upon as playing a key role in providing mental health support to students (McMartin, Kingsbury, Dykxhoorn & Colam, 2014;). Considering the extended amount of time children and youth spend in schools, educators may be best positioned to address student mental health (CYAC, 2010; Kirby & Keon, 2006; Koller & Bertel, 2006; Roberts & Grimes, 2011). Current Canadian policy implies that educators can act as “front line workers” or the “first point of contact” for their students’ mental health needs (CYAC, 2010; Kirby & Keon, 2006; Koller & Bertel, 2006; Roberts & Grimes, 2011). However, teachers report being ill-equipped in managing and coping with their student’s mental health needs (Rodgers et al., 2014). Moreover, educators have expressed difficulties in coping with their own mental health challenges in stress, anxiety and depression (Rodgers et al., 2014). Recent findings suggest that educator and student mental health are not isolated concerns. Guhn and colleagues (2016) reported a link between teacher wellness and the degree of wellness of their students. Essentially, educators are expressing a concern for mental health in schools, yet 87% report they have a lack of training and knowledge regarding how to support mental health in schools (CFT, 2012). The purpose of this study was to evaluate the effectiveness of the Mental Health Literacy website which was designed to act as a resource hub to help support educator’s involvement in school-based mental health initiatives by increasing perceptions of competency in mental health literacy.

Relevance to Previous Research. The theme of perceived school board support reflected the highest frequency of coded ratings with a total of 64 units. Previous research has reported that educators express a lack of training and knowledge regarding school-based mental health
(Rodgers et al., 2014). The current findings align with this perception. Perceptions of school board support were reflected in four areas: appropriate mental health policies, understanding of school policies, perceived alignment of mental health initiatives and funding support. Educator’s are reporting a perceived absence of school board support regarding mental health initiatives. Participants voiced opinions on school mental health policies as being dated and inappropriate for the current state of needs. Educators also reported a lack of knowledge regarding school policy in the mental health area. In addition, participants also reported perceiving an absence of alignment between their mental health initiatives and school board goals. Finally, they reported a barrier to mental health initiatives due to the lack of financial support. The quantitative data supported the qualitative data, with only 23.1% of the participants reporting that they were supported by their school board in advancing mental health initiatives within their schools. One participant concisely reflected the current state of school board support in stating:

“Schools could go a long way toward supporting a healthier environment by recognizing and valuing the significant difference a healthy environment can have on teachers and students. We have lived through a constant state of ‘piling on’ to the list of expectations and perhaps have reached a breaking point. School’s need to take a ‘big picture’ approach and see how as we accept responsibilities and new goals, we must look at what we can stop doing.”

With a perceived absence of school board support, these findings add understanding to the reasoning of the existing body of research depicting educators as feeling ill-equipped managing student and their own mental health needs.

**Effectiveness of the MHL Website.** Website effectiveness had the second most coded ratings with a total of 55 units. This theme and the third theme of variability in resources with 51 coded ratings align with the existing research literature on differentiated instruction. Participants
reported the website as being effective and participants reported their intention to reuse this tool and recommend it to others. Throughout this theme, educators voiced being pleased to have a hub of resources which was readily available through on-line access. This finding aligns with previous research regarding educators moving away from traditional instructional methods such as in-class courses or workshops in embracing an online mental health tool. Moreover, educators expressed considerable variability in their resource type preference. Again this reflects a move away from traditional methods of teaching where educating via one method of instruction for one style of learning is no longer acknowledged as relevant in meeting a variety of educational needs.

Rock, Gregg, Ellis and Gable (2008) suggest that to ignore diversity in learning is to ignore diversity in student individual mental health needs, cognitive abilities, culture and socioeconomic status. Therefore, to reflect the most current understanding regarding how individuals learn, the MHL website offers a variety of resources being provided that includes audio recordings, recommended books, web links, and apps, as examples. One participant spoke to the importance of variability in resources in stating:

“There are considerable resources available to meet a broad spectrum of needs and concerns. Feeling as though there is a "one stop" website I can go to, to get support and information is very helpful.”

In response to the helpfulness of each resource type, quantitative data reflected considerable variability in the participant’s preference for learning opposed to a singular method of instruction.

The fourth theme, educator concerns, reflected educator perceptions of the current state of school-based mental health. Participants voiced numerous concerns, all of which echoed previous research studies. These included feelings of being overwhelmed and burnt out, while
feeling not only a lack of mental health support but even fear of stigma associated with seeking help. Many participants wrote about their considerations of leaving their profession due to their mental health needs:

“My view on my teaching career has been clouded by the anxiety and stress I am feeling”.

These findings are consistent with the high turnover rates reported by Corr, Davis, Cook, Waters & LaMontagne, 2014.

**Relevance to Practice.** As previously stated, there is a need for mental health literacy in classrooms for the benefit of not only the students’ wellbeing, but also that of educators. To address this need, the current study created a mental health literacy website that provides a resource hub for ease of access for educators. The importance of accessibility is a key issue when discussing the improvement of mental health literacy. Educators balance competing priorities and often report feeling stressed and overwhelmed. Restrictions on time necessitate that resources be as efficiently and effectively provided as possible. Results of this study reflect that when resources are provided in an efficient and easily accessible tool localized within a single domain, this need can be met. One participant stated:

“I definitely would [recommend this tool] as there is so much here and it is all in one place. It saves time in trying to search various resources to solve a problem. It also presents information in a variety of formats to adapt to different situations”.

In addition, it is important to note that the mental health literacy tool can reach any school or educator regardless of potential barriers. The website is designed to be accessible systemically, capable of reaching any school environment with the sole requirement of internet access.
Relevance to Policy. In order for a tool to be accepted systemically, there is a need for appropriate policy aiding in the adoption of the resource within the school environment. Results from the current study suggest that educators currently report there is insufficient policy surrounding the incorporation of mental health initiatives and mental health literacy in the school. One participant spoke to their feelings of policy acting as a barrier against mental health endeavours,

"I want to avoid having to work with/against school policy. Having to jump through too many hoops makes me much less motivated and excited about a new program, idea, or resource for classroom well-being”.

This study highlighted the importance of having corresponding policies, reflecting the values of mental health wellbeing that is necessary for the success of all members within the school environment.

Recommendations of Future Research. To understand the full capacity of the website, it will be beneficial for future research to assess user’s reflections when the website is fully operational. A future study should extend the scope of the current investigation in examining the utility of the mental health literacy tool. Future research should evaluate the extent to which utilization of the mental health literacy website not only impacts educator’s perception of their competency, but also their ability to deliver mental health initiatives in the classroom. Such future investigations should include a larger sample size and a broader representative of educators not involved in the website’s development. Finally, the last theme of this study reflected the participants’ thoughts for future considerations. The website developers would be advised to consider certain of those recommendations that include: adapting a method to filter
search terms for specific resources; improve summaries of information for recommended resources; and report the cost of implementation of certain programs.

Limitations

With respect to study limitations, potential threats to external validity include the small sample size and methodology of sampling from the actual website developers which influence the limited generalizability of the results. Limits to internal validity include selection bias due to the methodology of sampling; possible expectancy effects due to the participants’ perceptions of the study’s outcome; and possible systematic effects due to the lack of standardization in the Mental Health Literacy website.

Summary

Notwithstanding the limitations of this study, consistent with the existing body of literature, there is insufficient support directed at the promotion of school-based mental health wellness. There is a need for improved policy that supports mental health endeavors in shifting from a crisis behaviour management position to that of sustainable wellness promotion (Froese-Germaine & Riel, 2012; SBMHSAC, 2012). Further, this study adds understanding to the importance of supporting teacher mental health as well as student mental health given the interconnectedness in wellbeing for these two populations. One participant spoke to this importance:

“Yes [the website is helpful], there is nothing else out there like this. I think it is very useful place where you can find trustworthy information and resources for BOTH students and TEACHERS!!! Most websites just provide help with lesson plans for students or students mental health so it is nice to feel like someone is looking after my needs and acknowledging my
experiences. It is also a great place to feel connected to others in education field - if someone else spent the time to create that podcast it was because they thought it was an important message and you know what they are important messages and discussions that haven't been put out there before so that is AMAZING! ".

The Mental Health Literacy website offers educators a resource to be better positioned in addressing student mental health needs.
References


School-Based Mental Health and Substance Abuse Consortium (supported by the Mental Health Commission of Canada), (2012). *Survey on School-Based Mental Health and Addictions Services in Canada.* Retrieved from http://www.mentalhealthcommission.ca/English/system/files/private/SubstanceAbuse_SBMHS


Appendix A

SAMPLE OF QUESTIONNAIRE

Case Study #1: As a grade 7 classroom educator you appreciate the importance of contributing to a healthy working and learning environment and in promoting the mental-wellbeing of your students in the classroom.

How do you think you would use the mental health literacy website to support your goal? In considering your responses, could you use the following seven prompts as a guide:

a. Describe the challenges to be addressed  
b. Outline your goals  
c. Consider the potential impact on school policy  
d. Identify what resources you would draw upon.  
e. Assess your school and classroom needs  
f. Where in the database would you find areas tools and resources to support your goal  
g. How would you assess the results of your efforts to insure that the appropriate resources were utilized?

Accessing Relevant Books

1 2 3 4 5 6 7  
Not Very Helpful Extremely Helpful

Accessing Relevant Videos

1 2 3 4 5 6 7  
Not Very Helpful Extremely Helpful

Accessing Relevant Podcasts

1 2 3 4 5 6 7  
Not Very Helpful Extremely Helpful

Case Study #2: As a grade 2 classroom educator you have noticed a child in your classroom that appears hyper vigilant, anxious and perhaps even a little bit sad and socially detached from their playmates. You suspect that this child might have experienced some recent challenges related to a loss at home although you are unsure of the nature of that loss. However, what you are aware of is a need to reach out to this student to understand the relatively sudden change in their demeanor and interest in school.

How do you think you would use the mental health literacy website to support your goal?
In considering your responses, could you use the following seven prompts as a guide:

a. Describe the challenges to be addressed  
b. Outline your goals  
c. Consider the potential impact on school policy  
d. Identify what resources you would draw upon.  
e. Assess your school and classroom needs  
f. Where in the database would you find areas, tools and resources to support your goal  
g. How would you assess the results of your efforts to insure that the appropriate resources were utilized?

Case Study #3: As grade 10 classroom educator you have experienced over the past 5 months feeling stressed and overwhelmed with work that heretofore had seemed routine. You are beginning to question if teaching is the right career choice for you. You acknowledge that you might be at risk for burn out and you are considering seeking some form of assistance through this period of your professional career.

How do you think you would use the mental health literacy website to support your goal? 
In considering your responses, could you use the following seven prompts as a guide:

a. Describe the challenges to be addressed  
b. Outline your goals  
c. Consider how your school’s policy related to personal wellness could be of assistance  
d. What resources could you identify?  
e. How would you assess your school and classroom needs in light of the personal struggles that you are experiencing?  
f. Where in the database would you find areas, tools and resources to support your goals  
g. How would you assess the results of your efforts to insure that the appropriate resources were utilized?

Tell us about your experience of using this Mental Health Literacy Website.

Did you find the Mental Health Literacy website helpful as a resource tool, why or why not?

Would you use this resource again, why or why not?
Appendix B

LETTER OF INFORMATION

Participating in the Mental Health Literacy Project for Educators

Susan Rodger, Phd., C. Psych., Kathryn Hibbert, PhD, Alan Leschied, PhD., C. Psych., Renelle Bourdage, BSc., Erica Masters & Mary Ott, BA

Introduction

We are a research team from The Centre for School-Based Mental Health at Western University’s Faculty of Education. We are seeking to gain an understanding of the experiences of collaborators in the Mental Health Literacy Project for Educators. More specifically, we are interested in evaluating consumer satisfaction of a website and tools that will be made available to educators nationally, which aims to improve the quality and access to information about mental health that will support classroom teachers and their students in teaching, learning and living in mentally healthy and resilient ways. We would like to invite you to participate in this study.

Purpose of the Study

Participating as collaborators in the evaluation of resources and tools is a new way to improve the quality and transferability of knowledge. Rather than relying on ‘expert’ knowledge and direction about mental health and resiliency, this new resource is being built by teachers, for teachers. In order for us to better understand this participatory approach to quality improvement, and develop a framework that might be helpful in other contexts, we would like to invite you to participate in a process evaluation study.

If you agree to participate

Any feedback provided will be examined, with your permission, with respect to the issues people raise, attitudes toward mental health literacy and resilience, evidence of quality improvement in resources and access to resources supporting mental health and resilience and level of teacher self-efficacy for working with students with mental health issues. No identifying information will be collected.

Confidentiality

The information collected for the research will be used for research purposes only, and neither your name nor any identifying information will be used in any publication or presentation of the study results. All written or electronically submitted information collected for the study will be kept confidential in the possession of Western’s research team; only whole group findings and themes will be shared.
Risks & Benefits

There are no known risks to participating in this study. The anticipated benefit teachers includes improved education to aid in recognizing and responding to staff and student mental health needs. Also, this research may broadly benefit the health of Canadian children, youth, and families by providing teachers with more mental health capacity and literacy to identify and address mental health needs within our schools.

Voluntary Participation

Participation in this study is voluntary. You may refuse to participate, refuse to answer any questions, provide any documents or withdraw from the study at any time.

Questions

If you have any questions about the conduct of this study or your rights as a research participant you may contact the Office of Research Ethics, The University of Western Ontario. If you have any questions about this study, please contact Dr. Susan Rodger. This letter is yours to keep for future reference.

Sincerely,

The Research Team

Dr. Susan Rodger, Dr. Kathryn Hibbert, Dr. Alan Leschied, Renelle Bourdage, Erica Masters & Ms. Mary Ott

I have read the Letter of Information, have had the nature of the study explained to me by a member of the research team listed above, and I agree to participate. All questions or concerns have been addressed to my satisfaction.

If you wish to participate, please click on the link below to view the Mental Health Literacy website. Please review all website sections:

- NOTE: Website as yet to be launched**

After viewing the website, please click on the survey link below:

- NOTE: Survey has yet to be launched**
RENELLE BOURDAGE
(Bilingual English-French)

EDUCATION

Master of Arts,
Counselling Psychology Candidate,
University of Western Ontario, London, ON

Expected Graduation Date: April 2017

Bachelor of Science Degree
Major: Psychology with Honors
Accomplished the Co-op Program
Saint Mary’s University, Halifax, NS

Awarded: 2015

2015

Canadian Psychological Association Campus Representative: Department of Counselling Psychology, University of Western Ontario

Student Affiliate of the International Society for Traumatic Stress Studies 2016

Student Affiliate of the Canadian Psychological Association 2015

Student Affiliate of the Canadian Psychological Association: Clinical Psychology 2015

Student Affiliate of the Canadian Psychological Association: Extremism and Terrorism 2015

Student Affiliate of the Canadian Psychological Association: Military Psychology 2015

Student Affiliate of the Canadian Psychological Association: Traumatic Stress 2015

SCHOLARLY AWARDS,
Admission to the President’s Hall of Academic Excellence, Saint Mary’s University 2015

Graduated Cum Laude, Bachelor of Science Degree, Saint Mary’s University 2015

Certificate of Outstanding Academic Achievement, International Baccalaureate 2011

Certificate of Results, International Baccalaureate 2011

ACADEMIC SCHOLARSHIPS
Ontario Graduate Scholarship; University of Western Ontario, ($15,000) 2016

Social Sciences and Humanities Research Council, (SSHRC) Scholarship;
University of Western Ontario, ($17,500) 2015

Admission Scholarship; University of Western Ontario, ($10,000) 2015

Psychology Student Conference Award; Saint Mary’s University 2015

Academic Achievement Scholarship; Saint Mary’s University 2014

Entrance Scholarship; Saint Mary’s University 2011

PEER REVIEWED PUBLICATIONS
Bourdage, R. (2016). Summary: So You are Thinking of Using Mindfulness Meditation with Your Clients? How to Introduce Mindfulness Meditation in Therapy by Dr. Mark Lau. The Canadian Clinical Psychologist. (Under Review)


**PEER REVIEWED PRESENTATIONS**


**WORK RELEVANT EXPERIENCE**

**Counsellor, (Internship)**

**Daya Counselling Centre**

Sept. 2016 – Apr. 2017

- Provide evidence-based psychotherapeutic interventions for Daya Clients (Population 18+ with a variety of challenges, most common are: complex trauma, suicidal ideation, depression/anxiety, addictions, grief & domestic violence). Supervised by Susan Abercromby.
- Working from an integrative psychology perspective including: CBT, DBT, Trauma Informed Interventions (ImTT), Relational Theory, solution-Focused and Strength-Based Interventions etc.
- Case conceptualization and designing personalized treatment plan.
- Provide clinical assessments.
- Upholding highest standards of ethics and professionalism.
Group Facilitator (Conversation Club)  
*Big Brothers Big Sisters*  
London, ON  
- Provide safe and welcoming environment for youth to share their lived experiences as immigrants to Canada. Discussed topics of discrimination, managing expectations, coping skills etc.  
- Encouraged participation and facilitated group discussion.  
- Modeled leadership skills and provided mentoring.

Group Facilitator (Go Girls!)  
*Big Brothers Big Sisters*  
London, ON  
- Provide safe and supportive environment for youth to share their life experiences of mental illness, bullying etc.  
- Encouraged participation and facilitated group discussion.  
- Acting as a mentor and modeling the skills or leadership for the youth participants.

Staff Coordinator for the First International Work Safety Culture Symposium (Volunteer)  
*Saint Mary's University*  
Halifax, NS  
Oct. 2014  
- Represented Saint Mary's University by offering the closing thank you speech and gift to the keynote speaker at the end of the presentation.  
- Amalgamated all notes from all volunteer note takers from all workshops and creating an overall summary of subject topics to be sent to the 200 attendees across Canada, the United States and Europe.  
- Creating a feedback survey to be sent to all attendees in order to assess what could potentially be improved for the next symposium.

Roundtable Discussion Participant (Volunteer)  
*Partnership for Productive Organizational Conflict*  
Halifax, NS  
October 2014  
- Overview of topic: Hosted by Saint Mary’s University the PPOC organised a meeting of the minds in regards to Emotional Labour and How to Train Conflict Resolution Professionals. The goal of the conference was to discuss the responsibility of programs such as clinical psychology to include training to professionals on how to personally deal with any potential emotional baggage that may be derived from clients.  
- Discussed different aspects of subject matter with guest discussants clinical psychologists Dr. Simon Sherry and Dr. Dayna Sherry as well as other distinguished guests of the Roundtable Discussion.

Junior Human Resources Officer/ Recruiting Assistant (Co-op Work Term II & III)  
*Department of National Defence*  
Ottawa, ON  
Sept. – April 2014  
- Organized list of applicants and conducted initial security screening interview with managers.  
- Identified applicants to continue in interviewing process and followed up afterward.  
- Reviewed potential conflicts of interest with the organization and the employee to ensure employees outside interests did not conflict with DND’s mandate.  
- Performed administrative duties and statistical work for the Human Resources department.
Instructor (Co-op Work Term 1) Prescott Group Jan. – April 2013
Prescott Group is a non-profit organization that supports persons with intellectual disabilities through employment

- Developed teaching lessons for clients in regards to work-life knowledge necessary to function in a work setting.
- Carried out client skill assessments and evaluations and completed client progress reports.
- Supervised the development of client life skills, including good work habits and job readiness skills.
- Instructed, supervised, and monitored clients in all areas of production, maintaining quality control.

Volunteer Recreation Assistant Volunteer Recreation Assistant Feb. – Sept. 2012
Mental Health Clinic, Nova Scotia Hospital and QEII, Capital Health Halifax, NS

- Interacted with patients having schizophrenia, bipolar disorder, severe depression etc.
- Ensured their safety by following hospital protocol.
- Took patients to social events and used crafts and games to encourage social rehabilitation.

RESEARCH RELEVANT EXPERIENCE

Master’s Thesis Research September 2015-Present
London, ON

- Project Overview: Pilot launch and evaluation of Mental Health Literacy Website and Program Assessment tool. This website and tool has been developed with the help of a team of researchers and in collaboration with members of the Ontario school board. This pilot launch will provide educators with a decision making framework tool to support mental health in classrooms for children and youth.
- Supervised by Dr. Alan Leschied and Dr. Susan Rodger

Research Assistant (Volunteer) April 2016
Dr. Paul Frewen London, ON

- Project Overview: Provided French translation for the Global Psychotrauma Screen (GPS)

Research Consultant February 2016- Present
Bell Let’s Talk London, ON

- Under the supervision of Dr. Susan Rodger, University of Western Ontario, collaboration project with Bell Let’s talk to create mental health training modules for Ontario educators.
- Assisting in the coding and building of modules
- Facilitator assistant upon launching modules

Research Assistant (Volunteer) January 2016
Dr. Paul Frewen & Dr. Ruth Lanius London, ON

- Project Overview: Provided French translation for the Posttraumatic Stress Disorder Checklist-DSM 5 Trauma-Related Altered States of Consciousness (PCL-5 TRASC Version)

Research Assistant (Volunteer) Nov. 2015-January 2016
Dr. Paul Frewen London, ON

- Project Overview: Provided French translation for the computerized Childhood Attachment & Relational Trauma Scale (CARTS).
Research Consultant  
*Merrymount Family Support and Crisis Centre*  
London, ON  
• Collaborating on two year project with Dr. Susan Rodger and Dr. Alan Leschied from the University of Western Ontario.  
• Overview of project: To develop a Mental Health Literacy website and Program Assessment tool to act as a resource for teachers and schools with the purpose of advancing mental health and well-being of children, youth, and teachers.  
• Developing a literature review on evidence-based programs to promote child and youth mental health in schools, and to identify and evaluate these programs using a GRADE analysis.

Research Assistant  
*Dr. Mark Fleming, Department, Saint Mary’s University*  
Halifax, NS  
• Overview of project: To change the safety culture from a discipline oriented environment to a positive reinforcement oriented environment throughout CN railway across Canada. First implementation of the project was a “Safety Hotline” where employees are to call in to report safety accidents that occur on site.  
• Conducts investigations by discussing accidents with employees across Canada to determine what accidents are reoccurring as well as the systematic source of the accident.  
• Discusses ways to improve the research project with health and safety committee managers and co-chairs for CN railway across Canada as the only French team representative.

Honours Thesis Research  
*Dr. Gilin-Oore and Dr. Sherry Stewart*  
Halifax, NS  
• Conducted research on a potential new means to treat social anxiety in clinical setting by priming clients to think of a time where they felt empowered in order to overcome anxiety in social setting.  
• Research project supported by Dr. Sherry Stewart a Clinical Psychologist specialising in social anxiety and Dr. Debra Gilin-Oore Industrial-Organizational Psychologist.

Volunteer Research Assistant  
*Psychology Department, Saint Mary’s University*  
Halifax, NS  
• Supervised by Dr. Gilin-Oore, conducted and directed research sessions as well as evaluated and discussed the research methods in regards to study. The project was an in lab study of social pressures to negotiation.  
• Enrolled research participants for the study.